

# A Decision-Support Tool for Food Safety Technology Investments



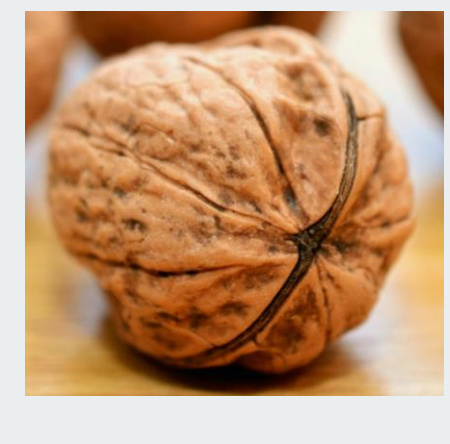
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## INTRODUCTION

Foodborne pathogens are an ongoing concern for low-moisture food processors, causing outbreaks and recalls for numerous products<sup>1,2</sup>.



Recall, *Salmonella* June 2024  
Recall, *L. monocytogenes* May 2024  
Outbreak, *E. coli* April 2024

These events are costly to the public health sector, consumers, and industry<sup>3</sup>. Current research on economic impacts are largely focused on public health and consumer costs, rather than company-specific costs that are important to business decision makers.

Furthermore, food safety investments do not elicit immediate financial returns for food producers, making investing in food safety technology a difficult business decision. Economic benefits associated with investing in food safety technology have never been quantified, and **risk reduction should = \$ for producers.**

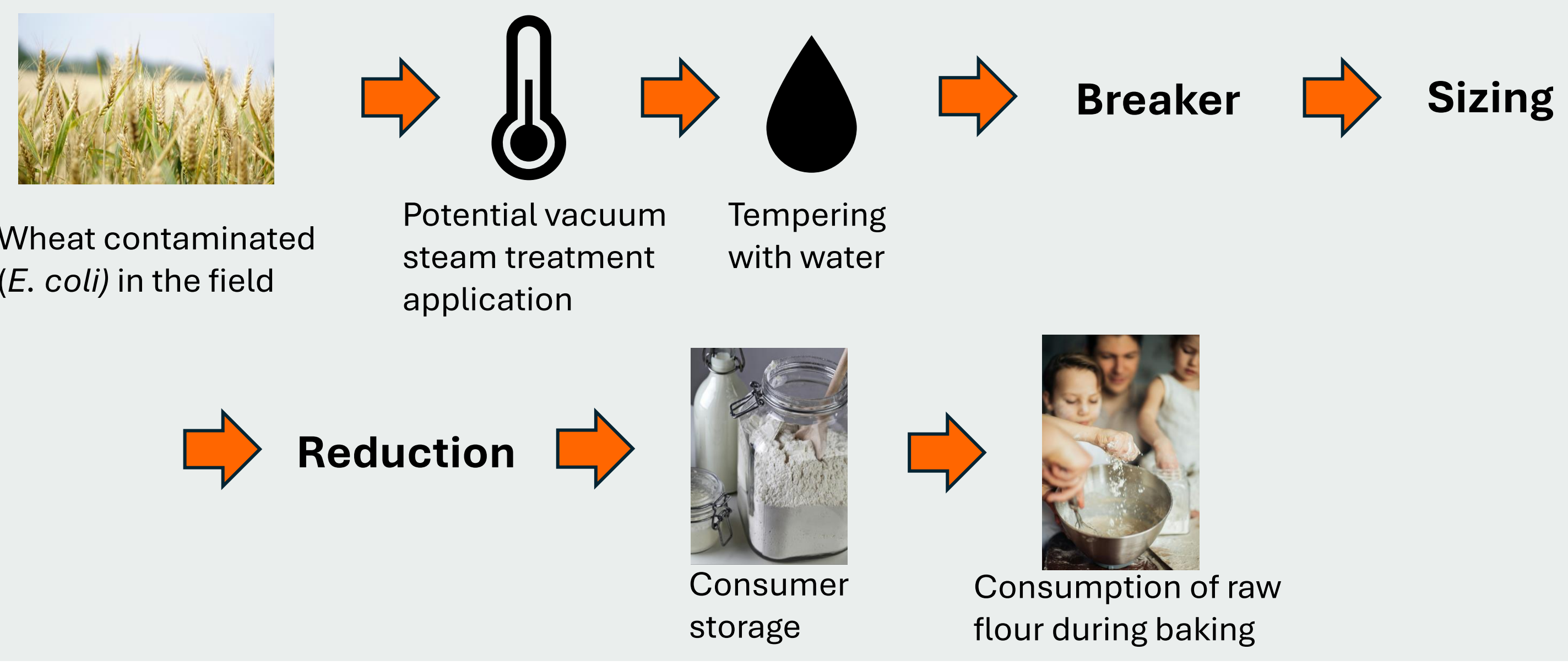
## OBJECTIVES

The objective of this study is to develop a **novel, proof-of-concept framework for economic valuation of food safety risk reduction**, and to demonstrate the framework using a case study of a 20-year example scenario, *E. coli* in raw flour, encompassing:

1. QMRA for illnesses due to raw flour consumption
2. Recall/outbreak costs incurred by firms
3. Food safety technology cost-benefit decision analysis

## QMRA

- Methods**
- **Program used:** R version 4.4.1
  - **Calculations:** Monte Carlo simulation with 10,000 iterations
  - **Exposure scenario:**



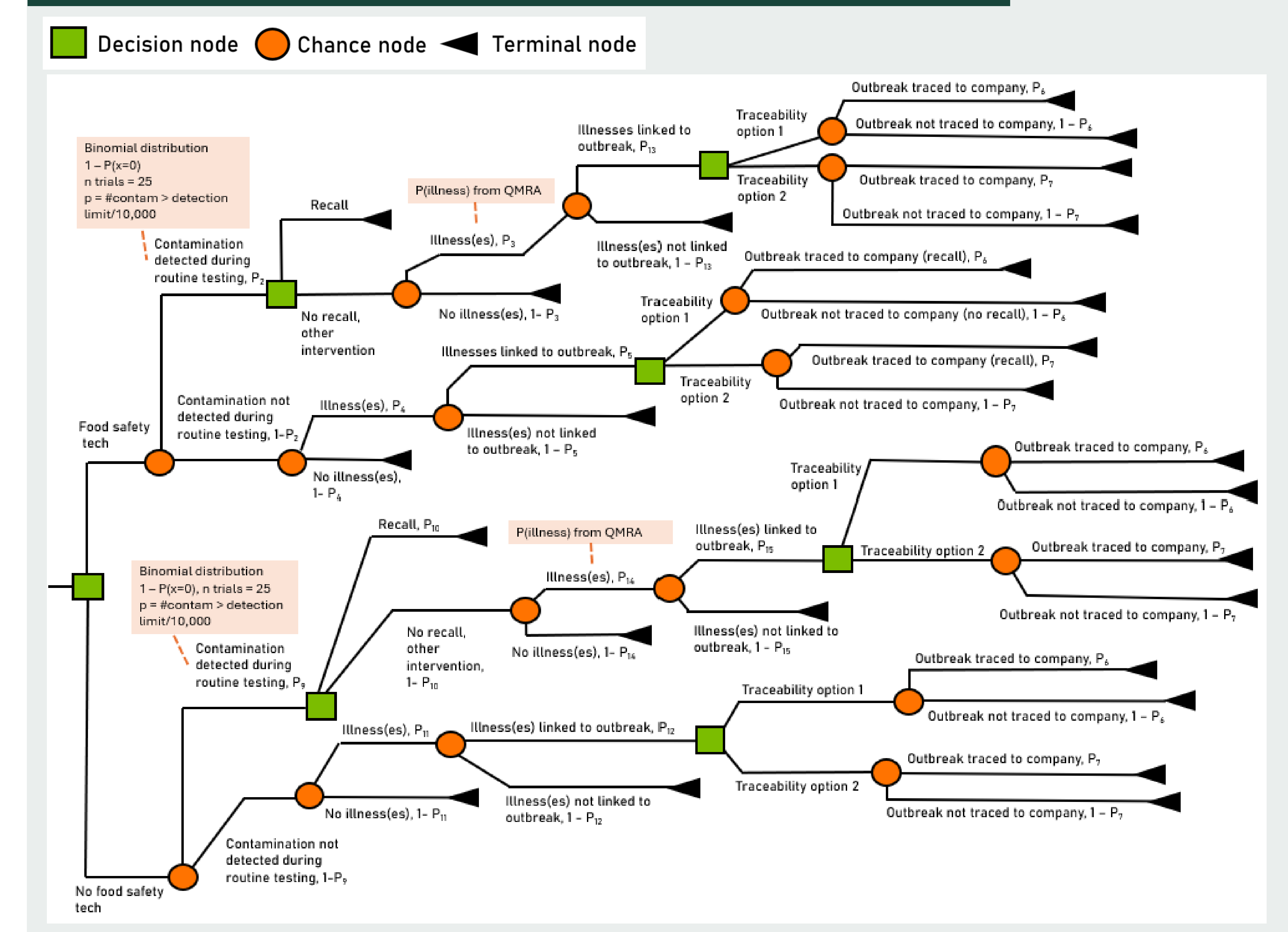
## REFERENCES

1. US FDA. 2023. *Recalls, Market Withdrawals, & Safety Alerts.*
2. CDC. 2023. *List of Multistate Foodborne Outbreak Notices.*

## ACKNOWLEDGEMENTS

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## DECISION MODEL FRAMEWORK

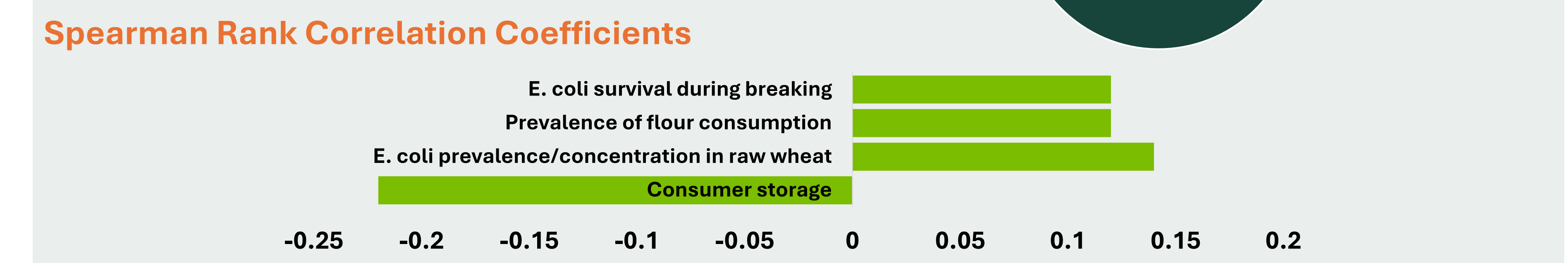
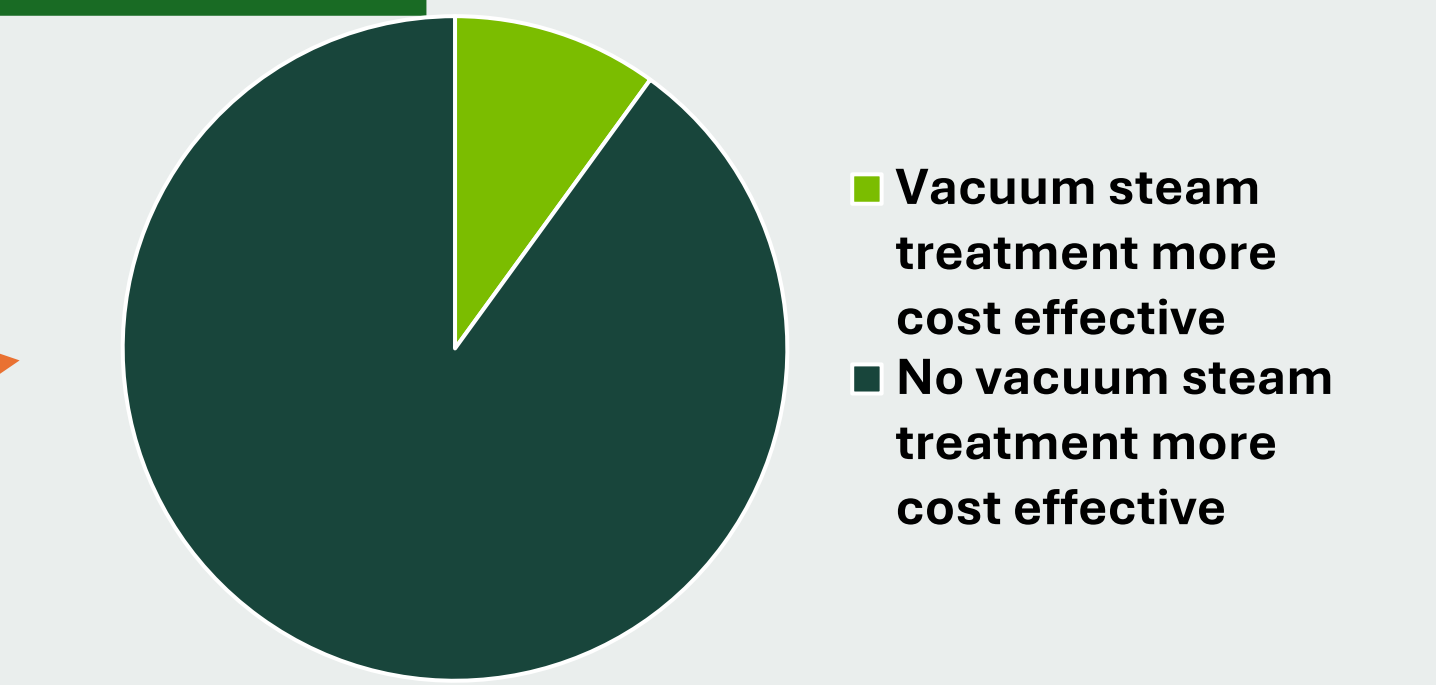


## CASE STUDY RESULTS

**Cost-Benefit Analysis (total cost when investing or not investing in example kill step)**

Intervention	Min	1 <sup>st</sup> Quartile	Median	Mean	3 <sup>rd</sup> Quartile	Max
Vacuum steam treatment	\$7,600,000	\$7,600,000	\$7,600,000	\$12,200,000	\$7,600,000	1,600,000,000
No vacuum steam treatment	\$10,600	\$10,600	\$10,600	\$72,000,000	\$10,600	1,550,000,000

- Mean differential ~ \$60,000,000
- \$60,000,000 ÷ 20 years = \$3,000,000 yearly benefit
- Payback period for \$5,000,000 technology ~ 1.7 years
- **Food safety technology more cost-effective intervention in 10% of 10,000 iterations**



## CONCLUSIONS

- The framework can be used in a variety of scenarios to demonstrate the economic value in food safety risk reduction investments
- The specific case-study scenario illustrates that an investment in an example flour safety technology is on average the more cost-effective long-term decision
- This tool can improve decision making for food producers, equipment suppliers, and regulators

## FUTURE WORK

- Verify framework with other, higher-value products
- Package tool for use by food safety decision makers
- Develop and test a user manual
- Account for other food safety technologies

## MODEL INPUTS

Input Type	Application	Input	Unit	Distribution		
Case-specific or user-input	QMRA	Flour milled per day	lb	Static		
		Proportion flour milled used for consumer baking	-	Static		
		Amount product recalled	lb	Static		
		Capital cost, food safety tech	\$	Static		
		Training cost, food safety tech	\$	Static		
		Sanitation cost, food safety tech	\$	Static		
		Utilities cost, food safety tech	\$	Static		
		Consumables cost, food safety tech	\$	Static		
		Retail value, recalled product	\$/lb	Uniform		
		Percent profit, recalled product	%	Uniform		
	Amount product restocked	lb	Uniform			
	Number stores selling product		Static			
	Decision model	Sales pre-recall	lb/year	Static		
		Sales pre-recall, unrecalled product	lb/year	Static		
		Capital cost, traceability system	\$	Static		
		Utilities cost, traceability system	\$/year	Static		
		Consumables cost, traceability system	\$/year	Static		
		Probability outbreak traced, traceability systems	-	Static		
		Prevalence recall insurance	-	Static		
		Plant downtime, recall	days	Uniform		
Plant downtime, no recall, other intervention		days	Uniform			
Utilities cost, no recall, other intervention		\$/year	Static			
Consumables cost, no recall, other intervention	\$/year	Static				
Detection limit, product testing	log CFU/g	Static				
"Tunable" decision modeling	Decision model	Product restocking spillover rate	%	Uniform		
		Product holding rate	%	Uniform		
		Sales decrease post-recall	%	Uniform		
		Sales decrease post-recall, unrecalled product	%	Uniform		
		No illness recall factor	-	Uniform		
		Probability illness linked to outbreak	-	Static		
		Probability test detects contamination	-	Binomial		
		QMRA	Literature or expert-based	<i>E. coli</i> prevalence, raw wheat	log CFU/g	Beta
				<i>E. coli</i> concentration, raw wheat	log CFU/g	Uniform
				<i>E. coli</i> D-value, vacuum steam treatment 65°	min	Normal
Duration vacuum steam treatment 65°	min			Static		
<i>E. coli</i> survival, water tempering	log CFU/g			Gamma		
<i>E. coli</i> survival, breaking	Transfer rate			Lognormal		
<i>E. coli</i> transfer, breaking, uncontaminated wheat	Transfer rate			Lognormal		
<i>E. coli</i> survival, sizing, contaminated wheat	Transfer rate			Lognormal		
<i>E. coli</i> transfer, sizing, uncontaminated wheat	Transfer rate			Lognormal		
<i>E. coli</i> survival, reduction, contaminated wheat	Transfer rate			Lognormal		
Decision model	Decision model	<i>E. coli</i> transfer, reduction, uncontaminated wheat	Transfer rate	Lognormal		
		Consumer storage	days	Exponential		
		<i>E. coli</i> survival, consumer storage, Weibull δ	-	Uniform		
		<i>E. coli</i> survival, consumer storage, Weibull β	-	Uniform		
		Beta-Poisson dose-response α	-	Static		
		Beta-Poisson dose-response N50	-	Static		
		Flour per baking recipe	g	Uniform		
		Raw flour consumed	g	Uniform		
		Product destroy fee	\$/lb	Static		
		Product restocking fee	\$/store	Uniform		
Product holding fee	\$/lb	Static				
Litigation cost	\$	Triangle				
Crisis management cost	\$	Uniform				
Post-recall decreased sales duration	days	Uniform				
Post-recall decreased sales duration, unrecalled product	days	Uniform				
Recall insurance coverage	\$	Uniform				
Recall insurance premium	\$/year	Uniform				

## CONTACT ME

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